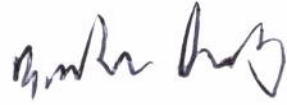




MONARCH, Inc.
Board of Directors
October 15, 2025


STATE OF OKLAHOMA
MUSKOGEE COUNTY
FILED OR RECORDED
2025 OCT 14 AM 8:04
POLLY IRVING
COUNTY CLERK

AGENDA

- I. Call to order and acknowledge agenda posting and advertising.
- II. Discussion and approval of August minutes.
- III. Discussion and approval of August financials.
- IV. Discussion and approval of September financials.
- V. Discussion and approval of the FY 2025 financial audit performed by Robert St. Pierre.
Take action as needed.
- VI. Rachel Neighbors – Executive Director report.
- VII. Discussion and approval of Monarch's FY2025 Performance Improvement Report. Take action as needed.
- VIII. Discussion of updating and approval of Monarch's current Strategic Plan.
- IX. Discuss annual renewal of open line of credit through Armstong Bank. Take action as needed.
- X. Discuss Warner outpatient facility sewer problems. Take action as needed.
- XI. Discuss Monarch staff Christmas bonuses. Take action as needed.
- XII. Receive reports from Monarch's special committees. Discuss and take action as needed.
- XIII. New business
- XIV. Adjournment.

The Monarch Board of Directors will meet at 12:00 pm, 2310 W Broadway St., Muskogee OK.